

# Decision Support System for Employee Performance Evaluation with Promethe Method.

## Case Study: Faculty of Engineering, Pancasila University

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### Abstract

High competent human resources can support the level of performance, by conducting performance evaluation assessments it will be known the achievements of each employee. Assessment of employee performance evaluation carried out by the Faculty of Engineering, University of Pancasila uses criteria of diligence, teamwork, sincerity to work, skills, initiative, independence and attendance. In this study, the authors used the Preference Ranking Organization Method for Enrichment Evaluation (PROMETHEE) to assist in making employee performance evaluation decisions, so that it can be seen which employees get the reward with good performance. The data used is in the form of employee performance evaluation data using six stages of the PROMETHEE method.

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## I. INTRODUCTION

The position of the use of information technology is very important, in line with the advancement of science and technology today. When it is used for the smooth operation of the enterprise or as a reference to assist in decision-making in acquiring or obtaining specific data and its realization. It is split into two sections of education management, namely the academic and the general section, where human resources are handled by the general section. The efficiency of human capital is one of the supporting factors for increasing the productivity of the performance of one of the management of education. Human beings are now beginning to build a mechanism that can help find the best solution to a dilemma, namely a decision support system (DSS) [5]. There are options, parameters, and weights in the decision support framework that are used to assess the best solution. Therefore, highly qualified human resources will help the standard of success, the accomplishments of each employee can be known by performing performance assessment reviews. This performance assessment of employees includes requirements for diligence, teamwork, job integrity, skills, initiative, independently and attendance. An alternative is used to facilitate decision making in an educational institution by using the Choice Rating Organization Approach for Enrichment Assessment (PROMETHEE) method [3]. In order to obtain solutions or outcomes in the form of Leaving Flow, Entering Flow and Net Flow rating, this approach is used to evaluate and produce decisions from many alternatives.

## II. METHOD

A method of deciding the order (priority) in multicriteria analysis is the Preference Rating Organization Method For Enrichment Assessment (PROMETHEE). Simplicity, clarity and stability are the principal issue. The assumption that the standards used in PROMETHEE are dominant is the use of ideals in relationships that are outranked. The key advantage of the PROMETHEE approach is that it is very simple and easy for decision makers to grasp any possible extension. In the form of a basic multi-criteria table, PROMETHEE gives users the ability to use data directly. Furthermore, PROMETHEE has the potential to manage several comparisons, without constraint, the decision-maker only determines its own scale, indicating its priority and preference for each criterion by concentrating on importance, without considering the measurement method [1][2][3]. The PROMETHEE methodology is part of the Multi Criteria

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Decision Making (MCDM) problem solving category or multiple decision-making criteria, which is a very important discipline in making decisions on a problem with more than one criterion (multicriteria).

PROMETHEE belongs to a family of methods of outranking that involve two phases: [2] [4]

1. Create superior relationships with K, where K is a set of alternatives.
2. The use of this relationship responds to the optimization criteria in the multi-criteria problem paradigm.

The importance of the overriding relationship in the first stage is based on the consideration of the superiority of each criterion. The preference index is calculated and superior values are graphically displayed on the basis of the decision-preferences maker's. The steps for the PROMETHEE method calculation are as follows [1][3]:

- Determine the conditions or factors used and the weights
- Calculating the values of the requirements for each employee
- Preference value calculation between alternatives.

A contrast between one alternative and another is made at this point. With the provision of

$$H(d) = \begin{cases} 0 & \text{jika } d \leq 0 \\ 1 & \text{jika } d > 0 \end{cases}$$

The formula for the preference value calculation is

$$d = X_1 - X_2$$

$$H(d) = \begin{cases} 0 & \text{jika } d \leq 0 \\ 1 & \text{jika } d > 0 \end{cases}$$

Calculates the value for the index

Multi Criteria Choice Index calculation. The formula for the multi-criteria preference index value calculation is:

$$Y = \frac{1}{k} (d_1 + d_2 + d_3 + \dots d_n)$$

The Entering Flow and Leaving Flow Calculation.

Calculating Flow Leaving. Leaving Flow, in the Promethee method that uses partial sequences, is used to evaluate the priority order.

The Leaving Flow calculating formula is

$$\varphi^+ = \frac{1}{k-1} (y_{11} + y_{12} + y_{13} + \dots y_n)$$

The Entering Flow Calculation. The Entering Flow calculation is often used in addition to Leaving Flow to evaluate the priority order in the Promethee method that utilizes partial order.

The Entering Flow estimation formula is

$$\varphi^- = \frac{1}{k-1} (y_{11} + y_{21} + y_{31} + \dots y_n)$$

Calculating Net Flow.

Used to produce the final decision determining the sequence in solving the problem so as to produce a complete sequence.

The formula for calculating net flow is

$$\varphi = \varphi^+ - \varphi^-$$

The results of rankings.

### III. RESULTS

The steps in the PROMETHEE method calculation are as follows:

1. Determine the conditions or factors used and the weights

The criteria and weights used to determine the assessment of employee performance are as follows:

- a. Diligence with a 10% weight .
- b. Teamwork for a 15% weight .
- c. Job Integrity to work for a 20% weight .
- d. Skills with a 15% weight .
- e. Initiative with a 15% weight.
- f. Independently with a 10% weight .
- g. Attendance with a 15% weight

2. Calculating the values of the requirements for each employee

Employee Identity	First Year	Second Year	Third Year	Fourth Year	Fifth Year
X1	73,75	80,95	84,85	84,85	85,05
X2	71,4	80,5	92,5	92,5	87,25
...	...	...	...	...	...
X16	77,75	84	88,5	88,5	81,25

3. Preference value calculation between alternatives

Criteria		Alternative			
		X1	X2	...	X16
f1()	First Year	9	9	...	8
	...	...	...	...	...
	Fifth Year	9,6	8,8	...	8,5
...	...	...	...	...	...
f7()	First Year	5,25	0,9	...	12,75
	...	11,7	9	...	15
	Fifth Year	2,4	11,25	...	11,25

4. Calculating the importance of the index

Year	First Year	Second Year	Third Year	Fourth Year	Fifth Year
Index (X1,X3) =	0,33571429	0,04090909	-0,6954545	-0,6954545	-0,1692308
Index (X1,X4) =	-0,5714286	-0,2772727	-0,3318182	-0,3318182	0,29230769
...	...	...	...	...	...
Index(X16,X15)=	-0,2571429	0,16363636	-0,05	-0,05	-0,0718846

5. Calculating the Entering flow and leaving flow

...	X12	X13	...	X16	Leaving Flow	Entering Flow	
X1	...	0,427807692	-0,144269231	...	-0,454269231	0,429269	-0,429269231
X3	...	0,597038462	0,024961538	...	0,285038462	2,629269	-2,629269231
...	...	...	...	...	...	...	...
X16	...	0,882076923	0,31	...	0	6,334769	-4,421923077

Calculating the net flow

Year	First Year	Second Year	Third Year	Fourth Year	Fifth Year
<b>Net Flow X1</b>	-1,5142857	2,12727273	-6,3545455	-6,3545455	0,85853846
<b>Net Flow X2</b>	14,4857143	8,40909091	0,83636364	0,83636364	5,25853846
...	...	...	...	...	...
<b>Net Flow X16</b>	6,48571429	8,40909091	0,83636364	0,83636364	-6,7414615

#### 6. The ranking results

Num ber	Alternative					Net Flow				
	First Year	Second Year	Third Year	Fourth Year	Fifth Year	First Year	Second Year	Third Year	Fourth Year	Fifth Year
1	X2	X2	X3	X3	X16	14,48571429	8,409090909	9,109090909	9,109090909	10,75669231
2	X7	X4	X11	X11	X7	6,728571429	8,409090909	5,645454545	5,645454545	9,442461538
3	X4	X11	X7	X7	X3	6,485714286	4,240909091	1,609090909	1,609090909	5,258538462
4	X6	X7	X2	X2	X13	2,085714286	3,109090909	0,836363636	0,836363636	4,609538462
5	X1	X10	X4	X4	X10	-1,514285714	2,381818182	0,836363636	0,836363636	3,994461538
6	X3	X1	X8	X8	X6	-6,214285714	2,127272727	-0,177272727	-0,177272727	2,727538462
7	X5	X3	X12	X12	X1	-22,05714286	1,409090909	-1,336363636	-1,336363636	0,858538462
8		X8	X9	X9	X15		-0,377272727	-2,259090909	-2,259090909	-2,508461538
9		X9	X10	X10	X14		-0,95	-2,504545455	-2,504545455	-4,424461538
10		X6	X6	X6	X9		-1,468181818	-5,404545455	-5,404545455	-6,716461538
11		X5	X1	X1	X4		-27,29090909	-6,354545455	-6,354545455	-6,741461538
12					X8					-6,992461538
13					X12					-10,26446154

After the PROMETHEE method calculation steps have been completed, an assessment will be carried out to measure the degree of accuracy and precision of the method used. The evaluation of the average degree of precision using the PROMOTHEE method is as follows:

Year	Accuracy [%]
<b>First Year</b>	100
<b>Second Year</b>	81.82
<b>Third Year</b>	100
<b>Fourth Year</b>	100
<b>Fifth Year</b>	100
<b>Average Accuracy</b>	
<b>96.364</b>	

#### IV. CONCLUSIONS

After being analyzed using the PROMETHEE method, it can be concluded as follows:

1. PROMERTHEE in the end can provide answers to the evaluation of employee performance evaluation of seven criteria, diligence, teamwork, job integrity, skills, initiative, independently and attendance.
2. The data processing accuracy rate using the PROMETHEE method from year one to year five is 96.36 percent.

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